

# HLM2 Seoul Communiqué

24 June 2014

1. From June 23-26, 2014, 500 participants from 76 countries followed the invitation by the Republic of Korea and the World Bank to convene for the 2<sup>nd</sup> High-Level Meeting on Country-led Knowledge Hubs (HLM2) in Seoul to share and discuss lessons learned on how to develop systematic capacity of country institutions to capture and share development experiences. Country institutions consisted of government agencies and ministries, NGOs, CSOs, academia, think tanks and the private sector, which were joined by multilateral organizations supporting country-led knowledge sharing.
2. The development achievements over the past decades have relied not only on financial resources and technical assistance, but on innovative practice-based solutions designed and adapted by country institutions in developing and emerging economies. Recognizing the huge potential of these experiences and lessons learned to support peers and partners facing similar challenges, Knowledge Sharing is seen as an important complementary effort to support developing processes internationally. Systematic investments in knowledge sharing such as Korea's "Knowledge Sharing Program" and those of other countries have shown remarkable results in advancing development processes around the globe.
3. Furthermore knowledge sharing is increasingly recognized to play an important role for domestic scale-up of successful solutions and ideas. As such, country institutions are becoming aware of the role knowledge flows can play in contributing to more effective delivery of government and public services across the country.
4. In order to take advantage of this historic opportunity and as outlined in the Bali Communiqué of the 1<sup>st</sup> High-Level Meeting on Knowledge Hubs in Bali (Indonesia) in 2012, country institutions are keen to develop institutional and operational capacities to more systematically capture and share their operational experiences and lessons learned. They are starting to invest in knowledge-focused capacities to learn what they can do well and help their domestic and international peers to overcome developing challenges, given demand and financing.
5. The sessions at the 2<sup>nd</sup> High-Level Meeting on Country-led Knowledge Hubs in Seoul (HLM2) have high-lighted institutional and operational options from practical experience. *Institutionally*, country institutions have shared and learned from good practices on (i) developing a knowledge and learning culture, (ii) developing an operational governance model for knowledge management and sharing, (iii) developing sustainable financing and business

models for knowledge sharing, (iv) fostering partnerships at domestic at international levels and (v) the role of non-state actors for knowledge sharing. *Operationally*, country institutions have shared and discussed lessons and strategies to foster (i) identification, capturing and validation of operational experiences and lessons learned, (ii) packaging development experiences as learning materials, (iii) systematic results-oriented sharing modalities, (iv) measuring and documentation of results from knowledge sharing programs, and (v) the role of technology for systematic scale up of learning and knowledge sharing.

6. The peers and partners gathered in Seoul agreed to individually and collectively foster knowledge sharing in the following ways:
  - (i) Share the key takeaways and messages from HLM2 within their own organizations and foster good knowledge management and sharing practices in the realm of their influence as deemed appropriate
  - (ii) Continue investing in the capacity of country institutions to systematically capture and share development experiences
  - (iii) Mobilize support from relevant partners where deemed necessary and appropriate
  - (iv) Participate in exchanges and learning offerings in the context of the Knowledge hubs Community of Practice hosted at [www.knowledgehubs.org](http://www.knowledgehubs.org) and support the organization of regional events where deemed useful
  - (v) Collect experiences from country institutions toward HLM3 to be held in 2016.